UJTL to JCA Mapping Initial Mapping Results

to

WJTSC 10-1

29 March 2010

Joint Staff J-7, JFDID

Agenda

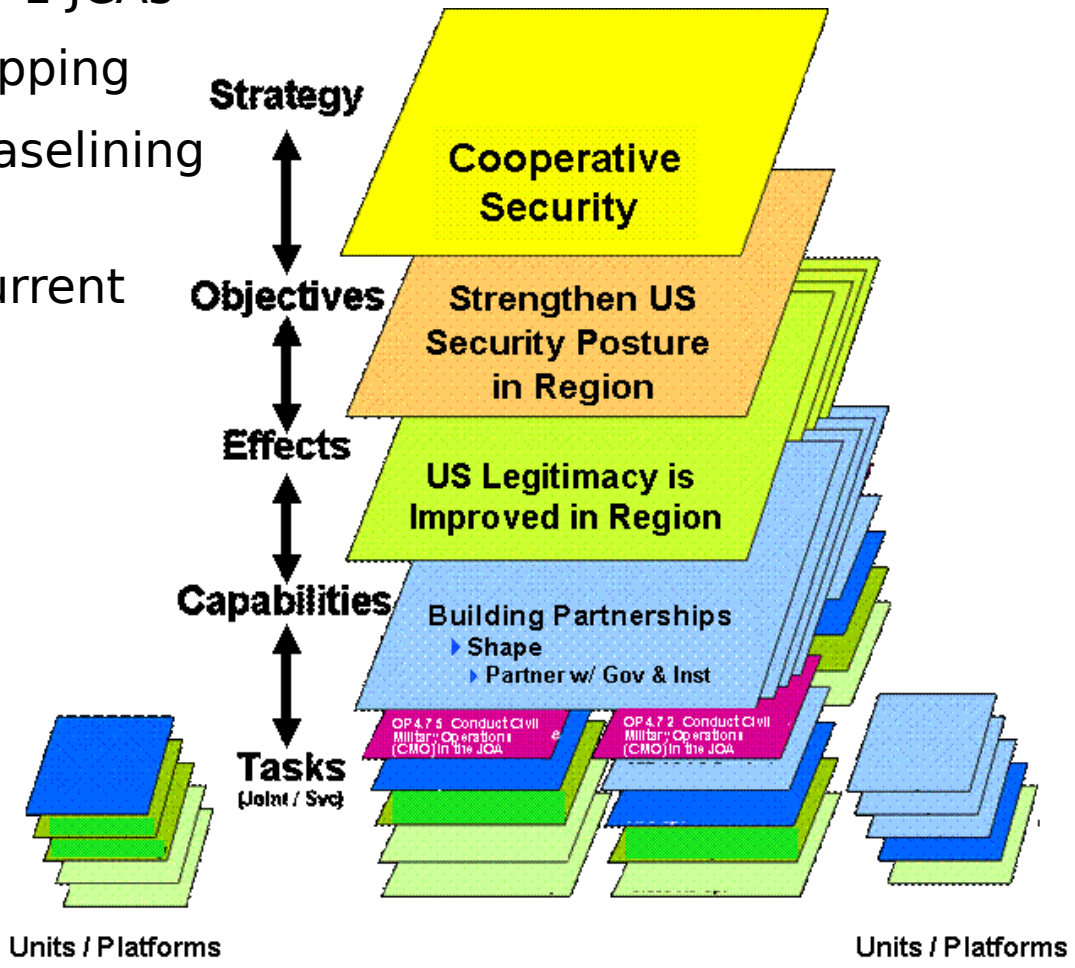
Time	Topic/Subject	Briefer
0800 - 0815	Welcome	CDR Fleming
0815 - 0830	JCA Status Update Brief	Mr. Brown
0830 - 0915	UJTL / JCA Mapping Initial Staffing Results	Mr. Brown
0915 - 0945	Break	All
0945 - 1015	UJTL / JCA Mapping GOFO Staffing	Mr. Brown
1015 - 1115	Future JCA Initiatives	Mr. Brown
1115 - 1200	Wrap up / Closing Remarks	CDR Fleming
1200 - 1300	Lunch	

Agenda

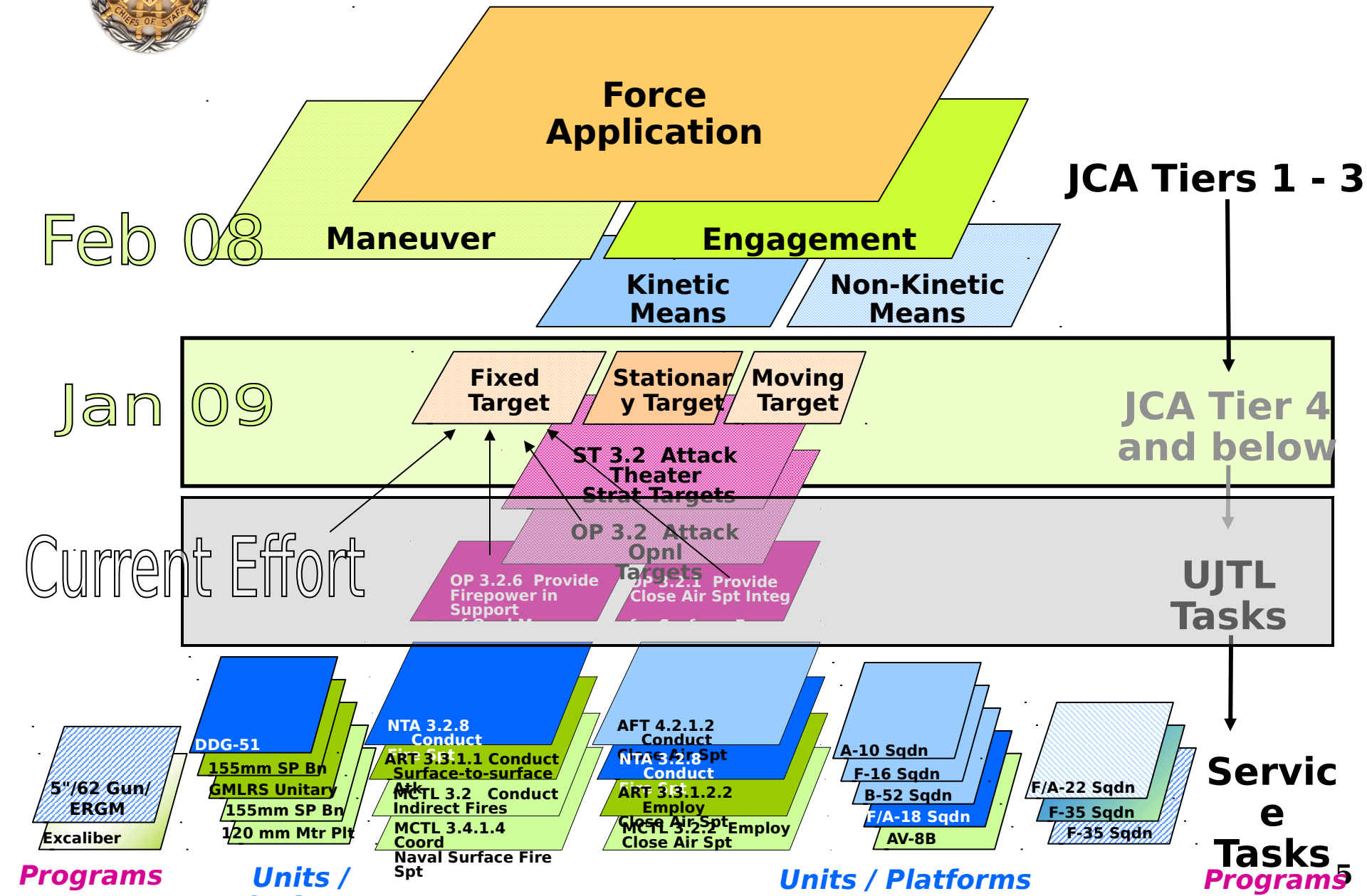
- Theory of what we wanted to do
  - Intent
  - Where we are
  - Methodology
- What actually happened
  - Statistics
  - Analysis of comments
  - Themes
- Final Staffing (GOFO-level)

Why Map UJTL to JCA

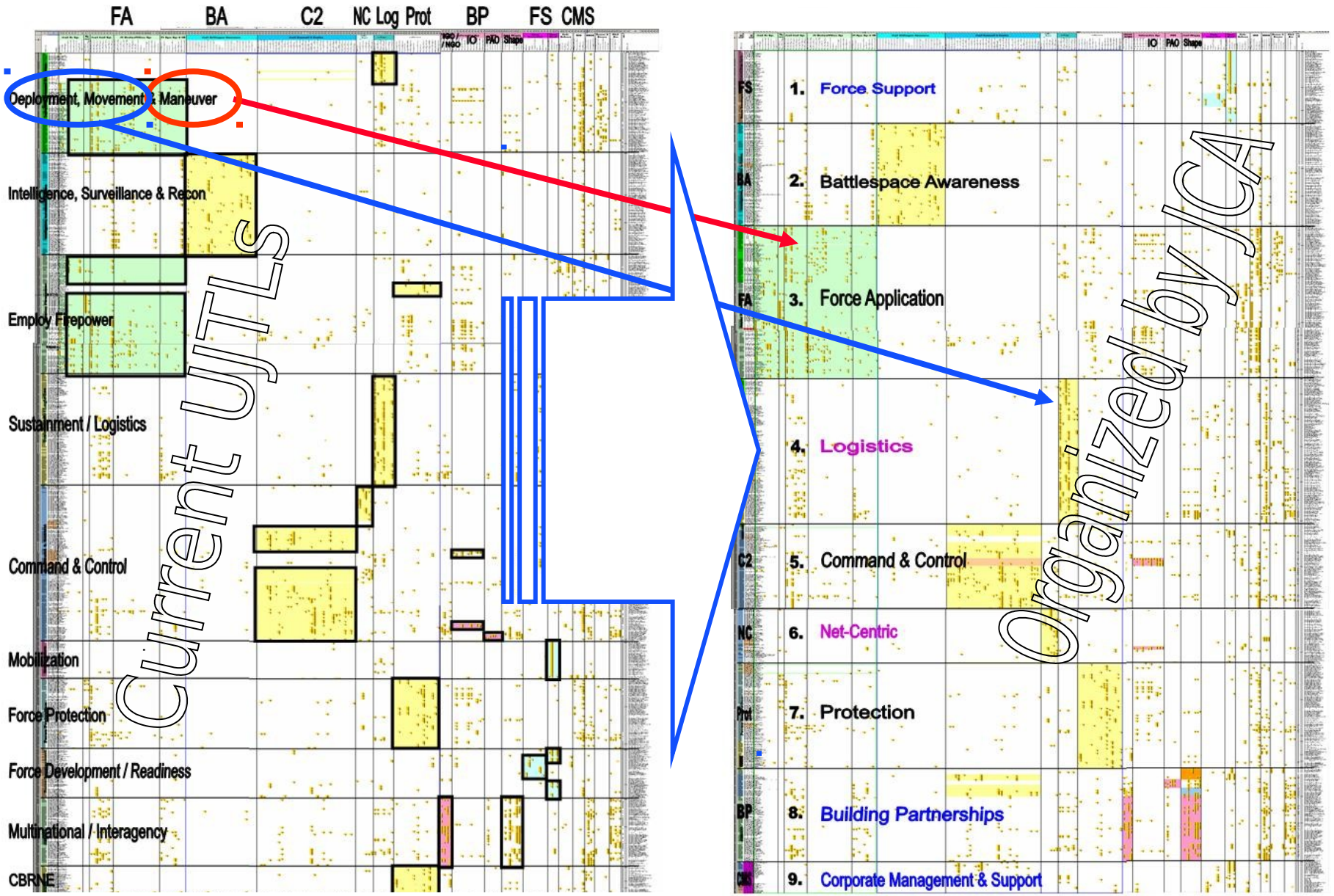
- Directed in 6 May 05 SecDef memo
  - Initially done for the 21 tier 1 JCAs
  - Allowed many-to-many mapping
  - Not staffed due to JCA re-baselining decision
  - Apply lessons learned to current mapping
- Allows completion of the Strategy-to-task linkages



Capability to Task Linkage



UJTL to JCA Mapping



UJTL to JCA Mapping Methodology

- JFDID / JETD co-led, J7-internal effort
  - Consistent initial approach to mapping all 1200 + UJTs
  - Point of departure for Preliminary Staffing
- Developed ROE to maintain consistency
  - Map from UJTLs to JCAs
  - Focus on one tier 1 (function) at a time
  - Map to the lowest tier JCA possible, no mappings to tier 1
  - Map each task to only one JCA (supporting JCA mapping now available)
  - Map each task to the lowest tier JCA applicable
  - More than one task can be mapped to the same JCA
- Three mapping possibilities
  - UJT maps to only one JCA
  - UJT maps to multiple JCAs
    - Identify primary JCA, and supporting JCAs (up to two)
  - UJT does not map cleanly
    - Task is too broad
    - No corresponding JCA

Preliminary Mapping Revelations

- Overall, good results, especially given the UJTL and JCAs were developed at different times by different communities for different reasons.
- Not all tasks map cleanly to just one JCA -- adjusted ROE and JCAMS functionality to allow primary and *supporting* JCA mappings (much like Program Element mapping to JCAs).
- 81 tasks are so broadly written (elements from several different tier 1 JCAs) they could not be mapped to a primary JCA.
  (e.g. ST 1.3.7 - Conduct Unconventional Warfare)
- 13 tasks had no apparent JCA home, these are “gaps” in the JCA framework.
- Automated review / adjudication process (JCAMS) critical

Comment Adjudication

~ 1300 Comments

NII	-	67	AFRICOM	- 56	JS J-1	- 11	Army	- 0
P&R	-	11	CENTCOM	- 11	JS J-2	- 10	Navy	- 375
AT&L	-	162	EUCOM	- 162	JS J-3	- 0	AF	- 66
USD(I)	-	4	JFCOM	- 240	JS J-4	- 28	USMC	- 4
DISA	-	12	STRATCOM	- 0	JS J-5	- 0	NGB	- 8
DTRA	-	1	SOUTHCOM	- 116	JS J-6	- 21		
NSA	-	19	SOCOM	- 2	JS J-7	- 2		
			TRANSCOM	- 0	JS J-8	- 8		

Comment Adjudication

~ 1300 Comments

- **Lessons learned**
  - **Problem: JCAMS made it too easy for action officers to submit "critical" comments and bypass internal staffing procedures**
  - **Remedy: Updated JCAMS with popup warning when critical comment designation is selected with instructions to first gain GO/FO approval**
  - **Problem: Review instructions were not explicit enough**
  - **Remedy: Updated instructions to address issues**

Critical (122)

Accept - 54 - 44%
Mod - 18 - 15%
Reject - 50 - 41%

- Map broadly worded tasks (14)
  - Map ST 1.3.7 (UW) to JCA 3.2 (Engagement)
- Beyond scope or no specific recommendation (10)
  - Redefine this task
- Map task to tier 1 JCA (4)
- Misunderstanding JCA distinctions (7)
  - Force Application (offensive) vs. Protection (defensive)
- Imperfect JCA distinctions (3)
  - Engineering vs. Installation Support

Post Preliminary Review Mapping Statistics

FS	BA	FA	Log	C2	NC	Prot	BP	CMS
45	70	122	82	76	50	44	29	23
32	29	24	30	52	28	8	20	17
25	29	26	32	52	20	8	19	16
118	141	106	124	234	87	30	75	82
119	147	119	122	238	79	31	76	86

Number of tier 2 & below JCAs

Number of tier 2 & below JCAs with mapped UJT(s)

Number of UJTs mapped to JCAs

Updated as of: 12 Jan 09

Too Broad	JCA Gap
90	14
81	13

Number of UJTs Mapped Initially

Reasons for Un-mapped JCAs

- Capability is done by Service or Agency, not Jointly
- Capability area has no “champion” in the UJTL community
- Mission oriented, broadly written tasks cover all of the component pieces of the JCAs written with more detail
- Potentially went too far with the JCA decomposition level,
  but detail may be useful to other users
  (i.e. FCBs trying to identify gaps)

Battlespace Awareness Example

2.1 Intelligence, Surveillance and Reconnaissance

- 2.1.1 Intelligence, Surveillance and Reconnaissance Planning & Direction
  - 2.1.1.1 Define and Prioritize Intelligence, Surveillance and Reconnaissance Requirement
  - 2.1.1.2 Develop a Collection Strategy
  - 2.1.1.3 Task and Monitor Collection, Processing, Exploitation and Dissemination Resourc
  - 2.1.1.4 Intelligence, Surveillance and Reconnaissance Evaluation Evaluation
- 2.1.2 Collection
  - 2.1.2.1 Signals Collection
    - 2.1.2.1.1 Communications Signals Collection
    - 2.1.2.1.2 Electronic Emissions Signals Collection
    - 2.1.2.1.3 Foreign Instrumentation Signals Collection
  - 2.1.2.2 Computer Network Collection
  - 2.1.2.3 Imagery Collection
    - 2.1.2.3.1 Electro-Optical Imagery Collection
      - 2.1.2.3.1.1 Panchronatic Collection
      - 2.1.2.3.1.2 Infrared Collection
      - 2.1.2.3.1.3 Ultraviolet Collection
      - 2.1.2.3.1.4 Specttral Collection
      - 2.1.2.3.1.5 Light Detection and Ranging Collection
    - 2.1.2.3.2 RADAR Imagery Collection
  - 2.1.2.4 Measurements and Signatures Collection
    - 2.1.2.4.1 Electro-Optical Signatures Collection
    - 2.1.2.4.2 Radar Measurements and Signatures Collection
    - 2.1.2.4.3 Geophysical Measurements & Signatures Collection
    - 2.1.2.4.4 Radio-Frequency Signatures Collection
    - 2.1.2.4.5 Chemical / Biological Materials Measurements and Signatures Collect
    - 2.1.2.4.6 Nuclear Radiation Measurements and Signatures Collection
  - 2.1.2.5 Human Intelligence, Surveillance and Reconnaissance Collection
    - 2.1.2.5.1 Interrogation
    - 2.1.2.5.2 Source Operations
    - 2.1.2.5.3 Debriefing
    - 2.1.2.5.4 Ground Reconnaissance
    - 2.1.2.5.5 Biometrics Collection
    - 2.1.2.5.6 Media Collection
- 2.1.3 Processing / Exploitation
  - 2.1.3.1 Data Transformation
  - 2.1.3.2 Objective / Target Categorization
- 2.1.4 Analysis and Production
  - 2.1.4.1 Intelligence, Surveillance and Reconnaissance Analysis Integration
  - 2.1.4.2 Intelligence Evaluation and Interpretation
  - 2.1.4.3 Intelligence, Surveillance and Reconnaissance Product Generation
- 2.1.5 Intelligence, Surveillance and Reconnaissance Dissemination
  - 2.1.5.1 Real-Time Intelligence, Surveillance and Reconnaissance Data Transmission
  - 2.1.5.2 Intelligence, Surveillance and Reconnaissance Data Access

70 Tier 2 & below JCAs

29 tier 2 & below mappe

147 UJTs mapped

28 JCAs – 22 UJTs

4 JCAs – 36 UJTs

Battlespace Awareness - Environment

2.2	**Environment**	
2.2.1	Collect	
2.2.1.1		Collect Land Environmental Measurements
2.2.1.2		Collect Ocean Environmental Measurements
2.2.1.3		Collect Hydrographic Measurements
2.2.1.4		Collect Bathymetric Measurements
2.2.1.5		Collect Astrometry Measurements
2.2.1.6		Collect Atmospheric Environmental Measurements
2.2.1.7		Collect Space Environmental Measurements
2.2.2	Analyze	
2.2.2.1		Analyze Land Environment
2.2.2.2		Analyze Ocean Environment
2.2.2.3		Analyze Hydrographic Measurements
2.2.2.4		Analyze Bathymetric Measurements
2.2.2.5		Analyze Atmospheric Environment
2.2.2.6		Analyze Space Environment
2.2.3	Predict	
2.2.3.1		Predict Land Environment
2.2.3.2		Predict Ocean Environment
2.2.3.3		Predict Atmospheric Environment
2.2.3.4		Predict Space Environment
2.2.4	Exploit	
2.2.4.1		Determine Environmental Impacts
2.2.4.2		Assess Environmental Effects
2.2.4.3		Produce Environmental Decision Aids

25 JCAs – 4 UJTs

70 Tier 2 & below JCAs

29 tier 2 & below mapped

147 UJTs mapped

JCA#: 2.2
Title: Environment
UJTLs: SN 3.5.3.2 - Provide Weather/Environmental Support

JCA#: 2.2.1
Title: Collect
UJTLs: ST 2.2.3 - Collect Meteorological and Oceanographic (METOC) Information

JCA#: 2.2.1.1
Title: Collect Land Environmental Measurements
JCA#: 2.2.1.2
Title: Collect Ocean Environmental Measurements
JCA#: 2.2.1.3
Title: Collect Hydrographic Measurements
JCA#: 2.2.1.4
Title: Collect Bathymetric Measurements
JCA#: 2.2.1.5
Title: Collect Astrometry Measurements
JCA#: 2.2.1.6
Title: Collect Atmospheric Environmental Measurements
JCA#: 2.2.1.7
Title: Collect Space Environmental Measurements
JCA#: 2.2.2
Title: Analyze
JCA#: 2.2.2.1
Title: Analyze Land Environment
JCA#: 2.2.2.2
Title: Analyze Ocean Environment
JCA#: 2.2.2.3
Title: Analyze Hydrographic Measurements
JCA#: 2.2.2.4
Title: Analyze Bathymetric Measurements
JCA#: 2.2.2.5
Title: Analyze Atmospheric Environment
JCA#: 2.2.2.6
Title: Analyze Space Environment
JCA#: 2.2.3
Title: Predict
UJTLs: SN 1.1.7 - Determine the Impact of Meteorology and Oceanography (METOC) on Employment of Nuclear

JCA#: 2.2.3.1
Title: Predict Land Environment
JCA#: 2.2.3.2
Title: Predict Ocean Environment
JCA#: 2.2.3.3
Title: Predict Atmospheric Environment
JCA#: 2.2.3.4
Title: Predict Space Environment
JCA#: 2.2.4
Title: Exploit
JCA#: 2.2.4.1
Title: Determine Environmental Impacts
UJTLs: SN 1.1.5 - Determine Impact of Environmental Conditions on Strategic Mobility

JCA#: 2.2.4.2
Title: Assess Environmental Effects
JCA#: 2.2.4.3
Title: Produce Environmental Decision Aids

Guide to Puts and Takes

	JCA	UJTL	Moved From	Moved To
1				
2	1 - Force Support			
3				
4	1.1 - Force Management			
5		SN 6 - Conduct Mobilization		
6		SN 6.1.2 - Develop and Exercise Reserve Component (RC) Unit and Individual Mobilization Plans		
7		SN 6.1.4 - Increase Readiness of Key Mobilization Personnel	1.1.2 - Force	
8		SN 6.2 - Alert Forces for Mobilization		
9		SN 6.2.1 - Alert Units and Individuals of Pending Mobilization	5.5.1.6 - Issue Alerts	
10		SN 6.2.3 - Activate Key Personnel		
11		65	1.1.1 - Global Force Management	
12		SN 6.3 - Mobilize at Home Station		
13		SN 6.3.1 - Assemble Forces and Report Status		
14		SN 6.5.3 - Cross-Level and Redistribute Personnel and Equipment		
15				
16	1.1.1 - Global Force Management			
17		~~OP 4.4.2.1 Coordinate Rotation Planning~~		1.3.2 - Personnel Management
18		~~SN 3.1 Coordinate Forward Presence of Forces in Theaters~~		3.2.3 - Strengthen Global Defense Posture
19		SN 3.1.1 - Station Forces Forward in Theaters		
20		SN 3.1.2 - Coordinate Periodic and Rotational Deployments, Port Visits, and Military Contacts		
21		SN 5.3.5.3.1 - Recommend and Provide Forces in Support of Contingency Plan Guidance (CPG) Level 3 and 4 Plans		
22		~~SN 5.3.5.3.2 Recommend and Provide Forces in Support of Combatant Commander Rotational Force Requirements~~		1.1.1.3 - Allocation
23		~~SN 5.3.5.3.3 Recommend and Provide Forces in Support of Supported Combatant Commander Requests for Forces/Requests for Capabilities~~		1.1.1.3 - Allocation
24		SN 5.3.5.3.4 - Recommend and Provide Joint Task Force Headquarters		
25		SN 5.3.5.3.5 - Recommend and Provide Ready Alert Forces		
26		SN 5.3.5.3.6 - Recommend and/or Provide Forces in Support of Joint Exercises, Evaluations, and Experiments		
27		~~SN 6.2.4 Conduct Preparatory Administrative, Logistic, Medical, and Readiness Activities~~		1.1 - Force Management
28		SN 6.5.5 - Secure Clearance for Deploying Nonvalidated Units		
29		~~SN 6.7 Provide Command and Control Over Mobilized Forces~~		5.5 - Direct
30		ST 1.1.1 - Process Requests for Forces to be Deployed	5.1.2.1 - Define Structure	
31		ST 1.3.2 - Designate Strategic Reserves	5.1.2.1 - Define Structure	
32		ST 5.4.3.4.2 - Deploy the Standing Joint Force Headquarters-Core Element (SJFHQ-CE) as a Joint Task Force (JTF)	4.1.1 - Move the Force	

Comment Adjudication

Rejected comments fall in to several themes:

- Misunderstanding of the distinctions drawn during JCA development
  - Movement vs. Maneuver
  - Shape vs. Maneuver to Influence
  - Protection vs. Force Protection
  - Organizational Collaboration vs. Partner w/ Governments & Institutions
- Imperfect distinctions
  - Engineering vs. Installation Support
  - Planning vs. Strategy Development
  - Info Assurance vs. Computer Network Defense
- Operations / Processes / Organizations vs. Functions
  - Information *Operations* (5 pillars – 3 homes (FA, Prot, BP)
  - Computer Network *Operations* (3 functions – 2 homes (FA, BA)
  - Noncombatant Evacuation *Operations* (5 critical)
  - Coordinate / Synchronize (44)
  - JIAMDO therefore Protection

    (These are IAMD functions, the requirements for which should fall under the purview of JIAMDO, and by extension, the Protection JCA.)

Movement vs. Maneuver

The distinction drawn between “movement” and “maneuver” during the JCA decomposition focuses on when troops and their equipment are joined. The “Move the Force” JCAs apply to units in transit that are not combat ready (don’t have equipment or ammunition) and is therefore a Logistics function. The “Maneuver” JCAs apply to units able to immediately engage in combat upon arrival and is therefore a Force Application function.

Movement

- **The ability to transport units, equipment and initial sustainment from the point of origin to the point of need**

ST 1.1 Conduct Intratheater Strategic Deployment - To deploy, shift, or move Service, joint, or multinational forces within the theater to designated areas by any means or mode.

Maneuver

- **The ability to move to a position of advantage in all environments in order to generate or enable the generation of effects in all domains and the information environment.**

OP 1.2 Conduct Operational Maneuver and Force Positioning - To maneuver joint and multinational operational forces to and from battle formations and to extend forces to operational depths to achieve a position of advantage over the enemy for accomplishing operational or strategic objectives.

Shape vs. Maneuver to Influence

The distinction drawn between “Shape” and “Maneuver to Influence” focuses on the type of unit and their potential for conducting combat operations if required. The “Shape” JCAs apply to units present in the AOR to liaise with, provide assistance to, or train elements in a position to advance US security interests by their actions. The “Maneuver to Influence” JCAs apply to units with direct combat operations as their primary mission and that are deployed with that potential in mind.

Shape

- **Conduct activities to affect the perceptions, will, behavior, and capabilities of partner, competitor, or adversary leaders, …**

OP 4.7.2 Conduct Civil Military Operations (CMO) in the Joint Operations Area - To conduct activities in support of military operations in a joint operations area (JOA) that foster the relationship between the military forces and civilian authorities and population, and that develop favorable emotions, attitudes, or behavior in neutral, friendly, or hostile groups.

Maneuver to Influence

- **The ability to move to a position of advantage to affect the behavior, capabilities, will, or perceptions of partner, competitor, or adversary leaders, military forces, and relevant populations, environments in order to affect…**

ST 1.3.5 Conduct Show of Force/Demonstration - To conduct show of force operations or demonstrations. Demonstrations are designed to display resolve and capability to affect regional politico-military decision making, to support the other instruments of national power or to draw the attention of an enemy. Show of force operations are those demonstrations conducted to exhibit military power, but with the intention of not becoming engaged in combat. Activities could include amphibious demonstrations, aircraft and ship visits or concentrations, combined training exercises, forward deployments, and the introduction or

Protection vs. Force Protection

The distinction drawn between “Protection” JCA and the more comprehensive term “Force Protection” focuses on the reactive nature of the “Prevent” tier 2 JCA. The “Prevent” JCAs apply to tasks that are a direct reaction to imminent or on-going attacks and are meant to prevent or minimize the effects of the attack. Other tasks generally associated with “Force Protection” include proactive measures taken to eliminate a threat prior to an attack, which generally fall under Force Application, and passive measures taken to harden soft targets to make potential attacks more difficult or less effective, which can be under JCA such as “Engineering” and “Information Assurance”.

Protection

- **Reaction to on-going or imminent attack to prevent/ mitigate adverse effects**

ST 6.1.7 Conduct Ballistic Missile Defense Operations - To employ joint missile defense forces, supported by strategic and theater capabilities, to detect and destroy enemy missiles in flight to protect the United States, its territories, possession and bases and other areas as assigned.

Force Application

- **Pro-active strike against launch vehicle or site**

OP 1.2.4.5 Conduct Raids in the Joint Operations Area - To conduct raids into hostile territory. These activities are often small-scale and designed for swift penetration to secure information, confuse the enemy, or destroy key installations. Coordinating the withdrawal of forces conducting raids is part of this task.

Engineering

- **Hardening of critical infrastructure**

ST 6.2 Coordinate Protection for Theater Forces and Means - To coordinate the safeguarding of friendly strategic and operational centers of gravity and force potential by reducing or avoiding the effects of enemy or terrorist actions. In military operations other than war (MOOTW), this activity includes protecting government and civil infrastructure. This task includes protection of noncombatant evacuees prior to departure from theater.

Organizational Collaboration vs. Partner with Governments and Institutions

The distinction drawn between Command and Control's "Organizational Collaboration" JCAs and the "Partner with Governments and Institutions" JCAs under Building Partnerships focuses on the role of the commander and the internal vs. external dealings. The "Collaboration" JCAs apply to tasks internal to the command that lay the foundation for external interfaces. The tasks associated with "Partnering" focus on the command's external relationships and actions taken in conjunction with our partners.

2 - Foster Organizational Collaboration

- **The ability to establish internal structures and processes and external interfaces that facilitate interaction and coordination.**

  OP 5.1.14 Establish a Collaborative Environment - Establish a collaborative environment in which joint, multinational, interagency, and non-Department of Defense (DOD) stakeholders share data, information, knowledge, perceptions, ideas, and concepts.

P – Partner with Governments and Institutions

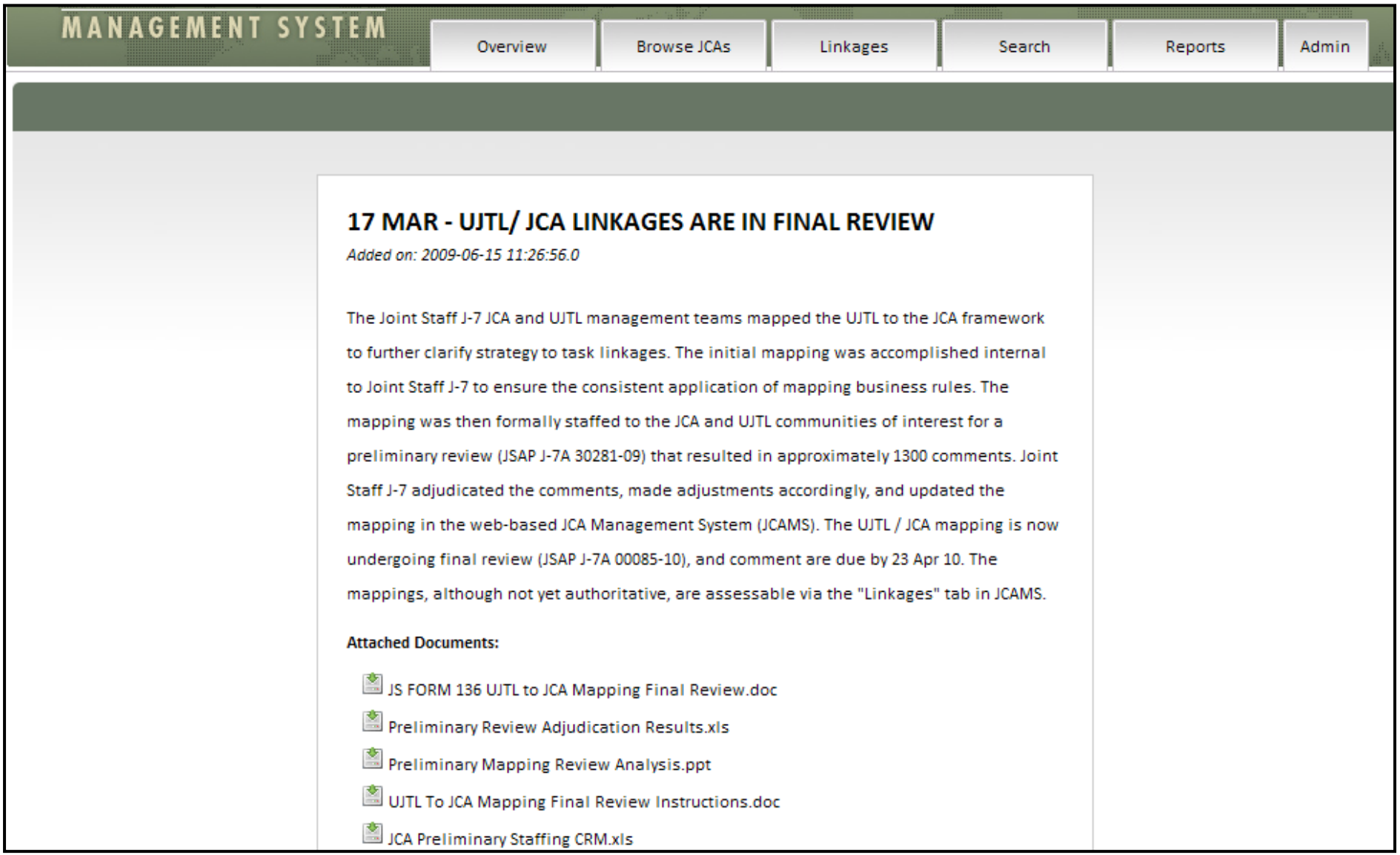
- **The ability to establish or strengthen formal or informal relationships with domestic and foreign institutions, countries, or populations to further U.S. national security or shared global security interests.**

  ST 8.1 Coordinate Coalitions or Alliances, Regional Relations and Security Assistance Activities - To build cooperative relationships with other nations in the region and international commands and agencies. Actions must be taken with careful consideration of the diversity of extant political systems, alliances, and the unique character of the people and their leadership. This task includes promoting regional stability and requires sensitivity to the

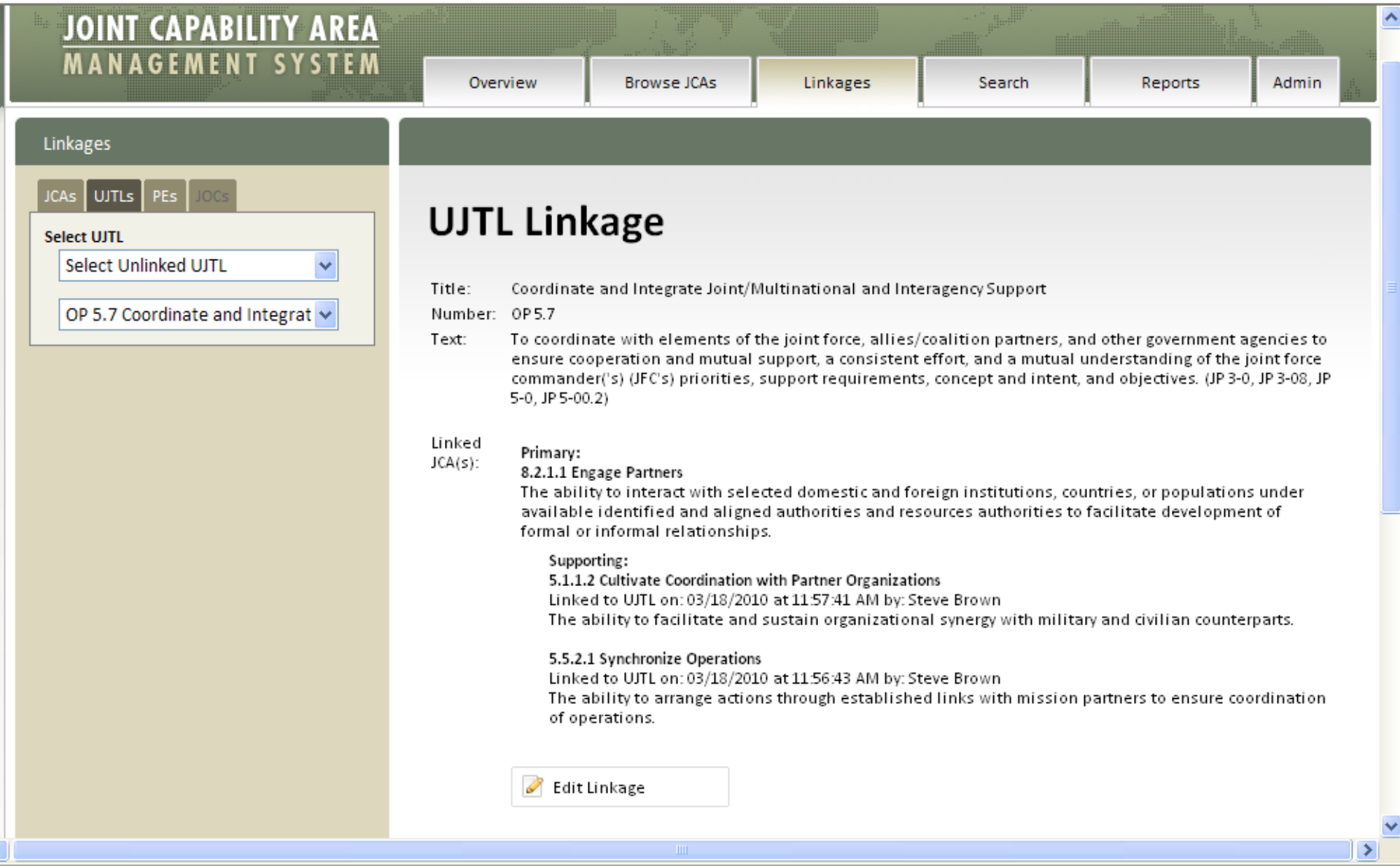
Final (GOFO-level) Staffing

JOINT CAPABILITY AREA
MANAGEMENT SYSTEM
Overview
Browse JCAs
Linkages
Search
Reports
Admin
JCAMS OVERVIEW
The Joint Capability Area Management System (JCAMS) is the authoritative Department of Defense database for the JCA taxonomy and lexicon. Where necessary, JCAMS includes business rules and related documentation to more clearly define JCAs. JCAMS also provides JCA linkages to related Department of Defense information such as the Program Elements, Universal Joint Tasks, and Joint Operating Concepts.
UJTL to JCA Final Mapping Review Log in
User Name:
Password:
Submit
“JCAs…THE DEPARTMENT’S CAPABILITY MANAGEMENT LANGUAGE AND FRAMEWORK”
- DEPUTY SECRETARY of DEFENSE
NEWS
17 Mar - UJTL/ JCA Linkages are in final review
JCA Management Plan (JCAMP) Approved
REFERENCES
JCA Management Plan (JCAMP)
JCA Approval Memo
JCA Excel File - Numbers, Titles & Definitions
...more
RELATED SITES
No related sites to display.
POINT OF CONTACT
Joint Staff J-7/JFDID
j7jcaa@js.pentagon.mil

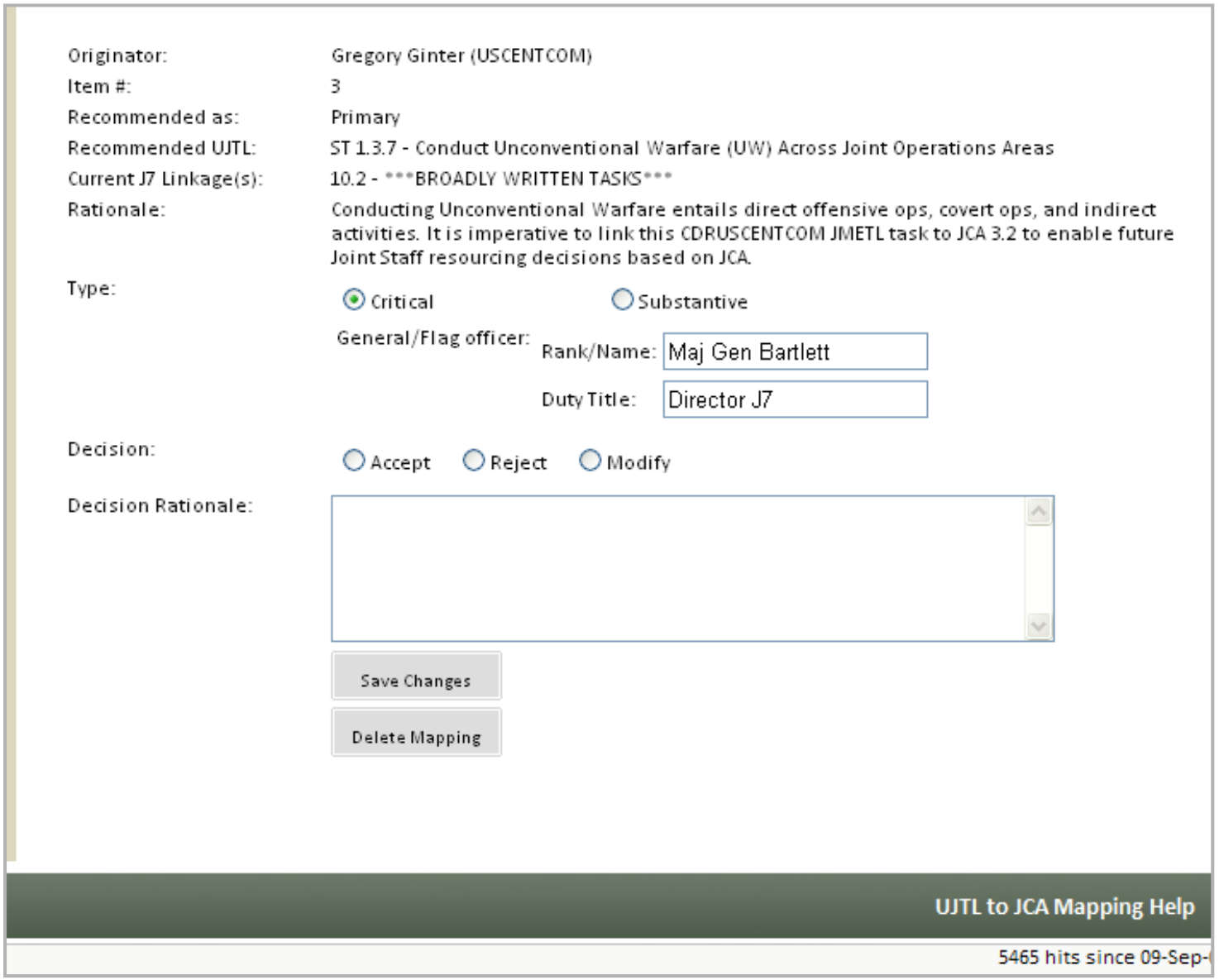
Final (GOFO-level) Staffing


MANAGEMENT SYSTEM
Overview
Browse JCAs
Linkages
Search
Reports
Admin
17 MAR - UJTL/ JCA LINKAGES ARE IN FINAL REVIEW
Added on: 2009-06-15 11:26:56.0
The Joint Staff J-7 JCA and UJTL management teams mapped the UJTL to the JCA framework to further clarify strategy to task linkages. The initial mapping was accomplished internal to Joint Staff J-7 to ensure the consistent application of mapping business rules. The mapping was then formally staffed to the JCA and UJTL communities of interest for a preliminary review (JSAP J-7A 30281-09) that resulted in approximately 1300 comments. Joint Staff J-7 adjudicated the comments, made adjustments accordingly, and updated the mapping in the web-based JCA Management System (JCAMS). The UJTL / JCA mapping is now undergoing final review (JSAP J-7A 00085-10), and comment are due by 23 Apr 10. The mappings, although not yet authoritative, are assessable via the "Linkages" tab in JCAMS.
Attached Documents:
JS FORM 136 UJTL to JCA Mapping Final Review.doc
Preliminary Review Adjudication Results.xls
Preliminary Mapping Review Analysis.ppt
UJTL To JCA Mapping Final Review Instructions.doc
JCA Preliminary Staffing CRM.xls

Final (GOFO-level) Staffing


JOINT CAPABILITY AREA
MANAGEMENT SYSTEM
Overview
Browse JCAs
Linkages
Search
Reports
Admin
Linkages
JCAs
UJTLs
PEs
JOCs
Select UJTL
Select Unlinked UJTL
OP 5.7 Coordinate and Integrat
UJTL Linkage
Title: Coordinate and Integrate Joint/Multinational and Interagency Support
Number: OP 5.7
Text: To coordinate with elements of the joint force, allies/coalition partners, and other government agencies to ensure cooperation and mutual support, a consistent effort, and a mutual understanding of the joint force commander('s) (JFC's) priorities, support requirements, concept and intent, and objectives. (JP 3-0, JP 3-08, JP 5-0, JP 5-00.2)
Linked JCA(s):
Primary:
8.2.1.1 Engage Partners
The ability to interact with selected domestic and foreign institutions, countries, or populations under available identified and aligned authorities and resources authorities to facilitate development of formal or informal relationships.
Supporting:
5.1.1.2 Cultivate Coordination with Partner Organizations
Linked to UJTL on: 03/18/2010 at 11:57:41 AM by: Steve Brown
The ability to facilitate and sustain organizational synergy with military and civilian counterparts.
5.5.2.1 Synchronize Operations
Linked to UJTL on: 03/18/2010 at 11:56:43 AM by: Steve Brown
The ability to arrange actions through established links with mission partners to ensure coordination of operations.
Edit Linkage

Operational Task Mapping


Originator: Gregory Ginter (USCENTCOM)
Item #: 3
Recommended as: Primary
Recommended UJTL: ST 1.3.7 - Conduct Unconventional Warfare (UW) Across Joint Operations Areas
Current J7 Linkage(s): 10.2 - ***BROADLY WRITTEN TASKS***
Rationale: Conducting Unconventional Warfare entails direct offensive ops, covert ops, and indirect activities. It is imperative to link this CDRUSCENTCOM JMETL task to JCA 3.2 to enable future Joint Staff resourcing decisions based on JCA.
Type: Critical Substantive
General/Flag officer: Rank/Name: Maj Gen Bartlett
Duty Title: Director J7
Decision: Accept Reject Modify
Decision Rationale:
Save Changes
Delete Mapping
UJTL to JCA Mapping Help
5465 hits since 09-Sep-

4-18. The role of ARSOF in UW is to advise, train, and aid irregular forces. The area commander typically assumes primary authority and responsibility for the success or failure of this combined effort. Successful U.S.-advised operations reinforce and enhance the legitimacy and credibility of the area command and irregular forces. UW is fundamentally a political activity to persuade surrogates to act in concert with U.S. objectives, which is an indirect application of U.S. power.

SEVEN PHASES OF UNCONVENTIONAL WARFARE

4-24. Each application of UW is unique, particularly when applied against nonstate actors. However, U.S.-sponsored UW efforts generally pass through the following seven distinct phases:

- Preparation.
- Initial contact.
- Infiltration.
- Organization.
- Buildup.
- Employment.
- Transition.

C2 BA
FA - Maneuver
BP
BP
FA
BP

Questions

JCAMS Web Access

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JDEIS News
Special note: The JDEIS Web Portal page has been redesigned with the goal of making its layout more visually appealing and the navigation of the site more efficient. Please share any comments or observations with us at JDEIS.
15 July 2009: The following publications are current
the JDEIS search functions. They are being processed in
format, and are currently available only in PDF format: JP 3-
01.3, and JP 3-09.3. We regret any inconvenience and will inform
soon as they are ready.
25 June 2009: The Joint Doctrine Update and other joint doctrine features from recent issues of Joint Force Quarterly are now available on the JFQ page, here.
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Favorite Critical Comments

- *Link some UJTLs to Protection so I can review them!*
- *Link JCA 3.2 Engagement with this UJTL. This is the only UJTL that relates to Multinational operations within JCA 3 (No UJT specified)*
- *Redefine this UJTL (SN 5.7.2) or add another one that reflects the spirit of CJCSI 3170.01G, dated 1 Mar 2009.*
- *GDF establishes requirement for DoD to be capable of responding to significant or catastrophic events.*
- *The real intent of this task is unclear. Although the word "deploy" appears in the verbiage, this is not a deployment task. The act of coordinating and deconflicting all counter intelligence (CI) and HUMINT source operations could be a C2 issue under JCA 5.1.2; or an intelligence issue under JCA 2.1.1.*
- *Noncombatant evacuation is organized under JCA 4.1.1.1, Strategically Move the Force. The Joint Logistics (Distribution) Joint Integrating Concept (JL(D)JIC) is the authoritative document for this JCA, which provides the JCA's Tier V-VII tasks (capabilities). Accordingly, the JL(D)JIC task 4.1.1.1.4, Evacuate Non-combatants, captures this UJTL task.*

Comment Adjudication

Rejected comments are falling in to several themes:

- Misunderstanding of the distinctions drawn during JCA development
  - Movement vs. Maneuver
  - Maneuver to Influence vs. Shape
  - Force Application (offensive) vs. Protection (defensive)
  - Protection vs. Force Protection
- Imperfect distinctions
  - Engineering vs. Installation Support
  - Planning vs. Strategy Development
- Operations / Processes / Organizations vs. Functions
  - Information *Operations* (5 pillars – 3 homes (FA, Prot, BP)
  - Computer Network *Operations* (3 functions – 2 homes (FA, BA)
  - Noncombatant Evacuation *Operations* (5 critical)
  - Coordinate / Synchronize (44)
  - JIAMDO therefore Protection
    (These are IAMD functions, the requirements for which should fall under the purview of JIAMDO, and by extension, the Protection JCA.)
- We Do That – Map it to Us
  - Broadly Worded
    (Map ST 1.3.7 (UW) to JCA 3.2 (Engagement) because it fits into the ability to use kinetic and non-kinetic means in all environments to generate the desired lethal and/or non-lethal effects.

Battlespace Awareness

JCA# 2.1.2
Title: Collection
UJTLs: OP 2.3.2 - Collect Operational Information
SN 2.2 - Collect Strategic Information
SN 2.2.1 - Collect Information on Strategic Situation Worldwide
SN 2.2.2 - Support Combatant Commander's Surveillance and Reconnaissance Requirements
SN 3.5.2.1 - Provide Space Surveillance

JCA# 2.1.2.1
Title: Signals Collection
UJTLs: SN 2.2.3.2.1 - Provide Signals Intelligence (SIGINT) on Specified Targets

JCA# 2.1.2.1.1
Title: Communications Signals Collection
JCA# 2.1.2.1.2
Title: Electronic Emissions Signals Collection
JCA# 2.1.2.1.3
Title: Foreign Instrumentation Signals Collection
JCA# 2.1.2.2
Title: Computer Network Collection
UJTLs: OP 5.6.5.4 - Conduct Computer Network Exploitation (CNE) Enabling Operations
SN 5.5.7.2 - Manage Related Computer Network Exploitation (CNE) Enabling Operations
ST 5.5.7.4 - Direct Computer Network Exploitation Enabling Operations (CNE)
TA 5.6.5.4 - Employ Computer Network Exploitation (CNE) Enabling Operations

JCA# 2.1.2.3
Title: Imagery Collection
JCA# 2.1.2.3.1
Title: Electro-Optical Imagery Collection
JCA# 2.1.2.3.1.1
Title: Panchromatic Collection
UJTLs: ST 5.1.5 - Provide for Combat Camera in Theater

JCA# 2.1.2.3.1.2
Title: Infrared Collection
JCA# 2.1.2.3.1.3
Title: Ultraviolet Collection
JCA# 2.1.2.3.1.4
Title: Spectral Collection
JCA# 2.1.2.3.1.5
Title: Light Detection and Ranging Collection
JCA# 2.1.2.3.2
Title: RADAR Imagery Collection
JCA# 2.1.2.4
Title: Measurements and Signatures Collection
UJTLs: TA 5.6.4.3 - Employ Electronic Warfare Support (ES) in the Joint Operations Area (JOA)

JCA# 2.1.2.4.1
Title: Electro-Optical Signatures Collection
UJTLs: OP 5.6.4.3 - Conduct Electronic Warfare Support (ES) in the Joint Operations Area (JOA)

JCA# 2.1.2.4.2
Title: Radar Measurements and Signatures Collection
JCA# 2.1.2.4.3
Title: Geophysical Measurements and Signatures Collection
JCA# 2.1.2.4.4
Title: Radio-Frequency Signatures Collection
JCA# 2.1.2.4.5
Title: Chemical / Biological Materials Measurements and Signatures Collection
JCA# 2.1.2.4.6
Title: Nuclear Radiation Measurements and Signatures Collection
JCA# 2.1.2.5
Title: Human Intelligence, Surveillance and Reconnaissance Collection
UJTLs: OP 2.2.2.1 - Provide Counterintelligence (CI) and Human Intelligence (HUMINT) Support to Operations
SN 2.2.3.1.1 - Provide DOD-Wide Human Intelligence (HUMINT) Collections Operations Management
SN 2.2.3.1.2 - Provide Human Intelligence (HUMINT) through Defense Attaches
SN 2.3.4 - Conduct DOD Human Intelligence (HUMINT) Operations Worldwide
SN 2.8 - Provide Counterintelligence Support
ST 2.1.5.1 - Provide Counterintelligence (CI) and Human Intelligence (HUMINT) Support to Theater Operations
ST 2.8.3 - Conduct Human Intelligence (HUMINT) Operations in Theater

JCA# 2.1.2.5.1
Title: Interrogation
UJTLs: ST 2.8.3.1 - Provide Interrogation Support to Combatant Commands

JCA# 2.1.2.5.2
Title: Source Operations
JCA# 2.1.2.5.3
Title: Debriefing
JCA# 2.1.2.5.4
Title: Ground Reconnaissance
JCA# 2.1.2.5.5
Title: Biometrics Collection
JCA# 2.1.2.5.6
Title: Media Collection
UJTLs: TA 1.2.5 - Conduct Sensitive Site Exploitation

JCA# 2.1.4
Title: Analysis and Production
UJTLs: OP 2.3.4 - Analyze and Produce Intelligence
OP 2.4 - Conduct Joint Intelligence Preparation of the Operational Environment (JIPOE)
SN 2 - Provide National Strategic Intelligence
SN 2.4 - Produce Strategic Intelligence
SN 2.4.1 - Evaluate, Integrate, Analyze, and Interpret Information
SN 2.4.1.1 - Identify Global and Regional Issues and Threats
SN 3.4.7.1 - Produce Counter Terrorism Intelligence
ST 2.4 - Analyze and Produce Theater Intelligence
ST 2.4.1 - Conduct Theater Joint Intelligence Preparation of the Operational Environment (JIPOE)

JCA# 2.1.4.1
Title: Intelligence, Surveillance and Reconnaissance Analysis Integration
UJTLs: OP 2.3.3.2 - Correlate Information
OP 2.6.1 - Integrate Joint Intelligence Preparation of the Operational Environment (JIPOE) Products Into Planning
OP 2.8.3 - Provide Intelligence Support to Force Assignment
SN 2.3.3 - Correlate National Strategic Information
ST 2.3.3 - Correlate Theater Strategic Information

JCA# 2.1.4.2
Title: Intelligence Evaluation and Interpretation
UJTLs: SN 2.4.1.2 - Determine Enemy's Global Capabilities and Strategic Courses of Action
SN 2.4.1.3 - Determine Enemy's Centers of Gravity
ST 2.9.2 - Support Munitions Effectiveness Assessment (MEA)
ST 2.9.3 - Support Re-Attack Recommendations

JCA# 2.1.4.3
Title: Intelligence, Surveillance and Reconnaissance Product Generation
UJTLs: OP 2.6.3 - Produce Intelligence Annex
OP 2.8 - Provide Intelligence Support to Fires
OP 2.8.2 - Provide Input for Development and Maintenance of Target Lists
OP 2.8.4 - Provide Intelligence Support to Combat Assessment (CA)
SN 2.2.3.5 - Provide Strategic Medical Intelligence (MEDINT)
SN 2.4.2 - Prepare National Strategic Intelligence Products
SN 2.4.2.2.1 - Support Production of National Strategic Intelligence
SN 2.4.2.3 - Provide General Military Intelligence to National Strategic Planners and Decision Makers
SN 2.4.2.4 - Provide Intelligence for National Strategic Targeting
SN 2.4.2.5 - Provide Scientific and Technical Intelligence for Research & Development (R&D) and Force Planning
SN 2.4.2.6 - Produce Human Factors Analysis
SN 2.4.3 - Provide Country Specific Intelligence
SN 8.2.5 - Provide DOD/Government-Wide Intelligence Support
ST 2.10 - Support Theater Assessments
ST 2.4.2 - Develop Theater Threat Assessment and Warning
ST 2.4.3 - Provide Theater Intelligence Products
ST 2.9 - Integrate Theater Intelligence Support into Targeting Cycle
ST 2.9.1 - Support Maintenance of Theater Target Lists

70 Tier 2 & below JCAs

29 tier 2 & below mapped

147 UJTs mapped

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